Kansas City International Airport

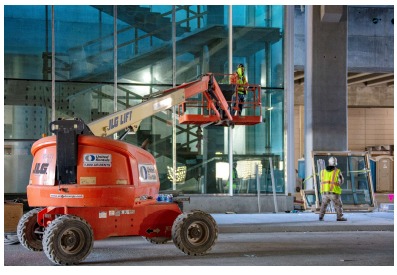
New Single Terminal and Parking at KCI

(KCAD) Project No. 62180497

Dec 2021 MONTHLY EXECUTIVE REPORT No. 036

On-Budget: $1.5 billion

On-Time: March 3, 2023



Kansas City Aviation Department

PMG Paslay Management Group

BUILD KCI

Monthly Report

NEW SINGLE TERMINAL AND PARKING at KCI
EXECUTIVE STATUS REPORT

PROJECT DESCRIPTION

The new single terminal consists of a two-story head house for major functions like check-in and baggage claim, with two gate concourses connected by a two-level connector with baggage handling functions at the ground level. The overall plan resembles the letter H on its side. In addition to the new two-level terminal curbs for drop-off and pick-up the project includes a new parking garage with 6,100 spaces and two curbs for commercial vehicles (buses, shuttles, etc.). Surface parking in the center of the airport will be re-planned. The terminal roadway system will also see modifications to serve the new terminal, garage and related facilities.

Project No.	62180497
Owner	KCAD
Owner Rep	PMG
Delivery	Design-Build
Developer	EIRE
DesignBuilder	CWC
AOR	SOM
ER DATE	Dec-21

PROJECT BUDGET APPROVALS SUMMARY

Project No.	Project Name	Program Budget	Invoiced to Date	Program Balance
180862	New Single Terminal and Parking at KCI	$ 1,500,000,000	$ 1,024,150,068	$ 475,849,932
Approved Budget and Expenditures Totals		$ 1,500,000,000	$ 1,024,150,068	$ 475,849,932

MWBE COMPLIANCE AUDIT SUMMARY

Professional

MBE Utilization City Goal		17%	WBE Utilization City Goal		12%
Total Executed Contracts-to-Date	$	80,237,282	Total Executed Contracts-to-Date	$	80,237,282
Total All Firms Paid-to-Date	$	70,185,085	Total All Firms Paid-to-Date	$	70,185,085
Total MBE Paid-to-Date	$	14,056,051	Total WBE Paid-to-Date	$	10,985,359
Total MBE % Paid-to-Date		20%	Total WBE % Paid-to-Date		16%
Total Number of ALL Firms		49	Total Number of ALL Firms		49
Total Number of MBE Firms		28	Total Number of WBE Firms		21

Construction

MBE Utilization City Goal		15%	WBE Utilization City Goal		9%
Total Executed Contracts-to-Date	$	899,845,483	Total Executed Contracts-to-Date	$	899,845,483
Total All Firms Paid-to-Date	$	665,690,397	Total All Firms Paid-to-Date	$	665,690,397
Total MBE Paid-to-Date	$	114,655,854	Total WBE Paid-to-Date	$	84,595,510
Total MBE % Paid-to-Date		17%	Total WBE % Paid-to-Date		13%
Total Number of ALL Firms		224	Total Number of ALL Firms		224
Total Number of MBE Firms		125	Total Number of WBE Firms		99

Workforce

Minority Worker Goal		20%	Female Worker Goal		2.75%
All Workforce Hours	2,862,695.70		Female (regardless of race)	215,179.66	8%
Caucasian Male	2,055,759.55	72%			
Minority (regardless of gender)	806,936.15	28%			

KCMO Resident Workforce

Local	364,055.39	13%

Owner Representative

MBE Utilization City Goal		13%	WBE Utilization City Goal		8%
Total Executed Contracts-to-Date	$	36,085,000	Total Executed Contracts-to-Date	$	36,085,000
Total All Firms Paid-to-Date	$	33,269,257	Total All Firms Paid-to-Date	$	33,269,257
Total MBE Paid-to-Date	$	6,047,189	Total WBE Paid-to-Date	$	4,990,929
Total MBE % Paid-to-Date		18%	Total WBE % Paid-to-Date		15%
Total MBE Firms		6	Total WBE Firms		6

Note: MWBE Updates are as of 01/17/2022

NEW SINGLE TERMINAL AND PARKING at KCI

PROGRAM DEVELOPER'S PLEDGE GOAL SUMMARY

NEW SINGLE TERMINAL & PARKING AT KCI
TERMINAL MODERNIZATION PROJECT

PAY APPLICATION #36
For Period Ending 12/31/21

DEVELOPER'S PLEDGE GOAL TRACKING
BASED ON AWARDED AMOUNTS THROUGH 12/16/21

CONSTRUCTION SERVICES:

Total Awarded to Subs **$ 899,845,489**

MBE or WBE	HRD Goals %	HRD Awarded to Date $	HRD Awarded to Date %	Dev Pledge JV/MP Credit $	Dev Pledge JV/MP Credit %	Developer Pledge Total %
MBE	**15%**	$162,452,663	18.053%	$64,846,177	7.206%	**25.260%**
WBE	**9%**	$128,324,796	14.261%	$48,543,424	5.395%	**19.655%**

MBE JV/MP Primes	Total Contracted	Awarded to MWBE Subs	Dev Pledge JV/MP Credit	
J.E. Dunn/Axiom (MP - Garage)	$20,322,523	$4,137,087	$16,185,436	
J.E. Dunn/Axiom (MP - Terminal)	$15,320,000	$3,144,140	$12,175,860	
KCI Electrical JV II/Mark One (JV)	$14,000,000	$4,277,684	$9,722,316	
Kissick/Axiom (MP)	$22,318,472	$6,457,975	$15,860,497	
Musselman & Hall/Gonzalez (MP)	$6,869,713	$1,052,839	$0	< 20% - no credit
U.S. Engineering/AMC (JV)	$7,053,336	$3,367,416	$3,685,920	
KAI/CJR (JV)	$8,799,262	$4,184,235	$4,615,027	
FCI-CJR LLC (JV) under Isec	$2,847,633	$575,750	$2,271,883	
Dayco / Primo (MP) under KAI/CJR JV	$411,548	$82,310	$329,238	
Total MBE JV/MP Credit			$64,846,177	

WBE JV/MP Primes	Total Contracted	Awarded to MWBE Subs	Dev Pledge JV/MP Credit
Clarkson/Realm (JV)	$29,192,686	$12,988,370	$16,204,316
E&K of KC/Hartline (MP)	$29,623,044	$10,420,415	$19,202,629
Flynn/Cornell (MP)	$17,234,582	$6,980,561	$10,254,021
E&K of KC/Hartline (MP- Garage)	$547,853	$109,570	$438,283
KR & F&S Excavationg (JV) (Dunn)	$3,109,675	$665,500	$2,444,175
Total WBE JV/MP Credit			$48,543,424

PROFESSIONAL SERVICES:

Total Awarded to Subs $80,019,365

MBE or WBE	HRD Goals %	HRD Awarded to Date $	HRD Awarded to Date %	Dev Pledge JV/MP Credit $	Dev Pledge JV/MP Credit %	Developer Pledge Total %
MBE	**17%**	$16,275,851	20.340%	$ -	0.000%	**20.340%**
WBE	**12%**	$13,127,885	16.406%	$ -	0.000%	**16.406%**

The calculations above reflect HRD approved Mentor Protégé (MP) and CREO acknowledged Joint Ventures (JV). Edgemoor and CWC would recognize the ADF/CSCA JV as a legally enforceable Joint Venture that could be included in these calculations.

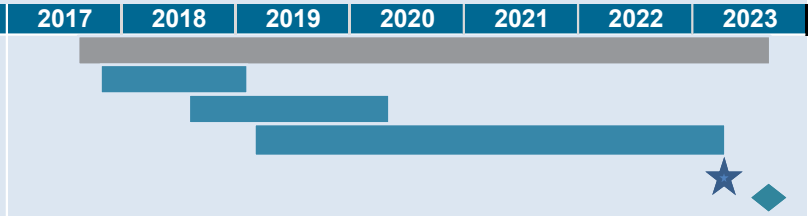
NEW SINGLE TERMINAL AND PARKING at KCI

PROJECT STATUS

DESIGN STATUS

• Terminal 80% Construction Documents - June 18, 2020	• Actual
• Terminal 100% Construction Documents - Sept 22, 2020	• Actual
• Terminal & Airside IFC/Bulletin 7 - Oct 11, 2020	• Actual
• Terminal & Landside Bulletin 9 - Nov 20, 2020	• Actual
• Bulletin 15-April	• Actual
• Bulletin 16 - May	• Actual
• BHS 30% Design - May 27, 2020	• Actual
• BHS 70% Design - Sept 11, 2020	• Actual
• BHS 100% Design - Submit KCAD Review-Jan25 '21 / TSA Review-Feb 15 '21	• Actual
• Connector Historic Display 70% Design - 4 June	• Actual
• Connector Historic Display 100% Design - August	• Actual

SCHEDULE	Start	Finish	Duration
Project Summary	**08/07/17**	**10/18/23**	**2263**
Development MOU	09/01/17	02/21/19	**538**
Design	06/12/18	05/08/20	**696**
Construction	03/25/19	10/02/23	**1652**
Opening Day	03/03/23	03/03/23	**0**
Close-out	03/03/23	10/18/23	**229**



CURRENT CONSTRUCTION ACTIVITY	Date	Dec	Jan	Feb
• Interior Finishes	On-Going			
• Curtain Wall 10B, 11B,& 12B	On-Going			
• MEP	On-Going			
• Airside Civil	On-Going			
• Garage Precast Erection	On-Going			
• Garage Floor and Speed Ramp Topping Slabs	On-Going			

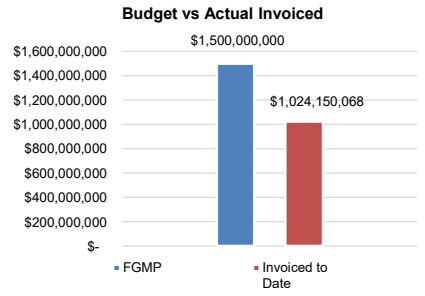
UPCOMING PROJECT MILESTONES	
• Complete Garage Precast	Dec-21
• Complete Surface Parking and Garage Egress	Jan-22
• Begin Installation of Passenger Boarding Bridges	Mar-22
• Parking Garage Skin Complete	Apr-22

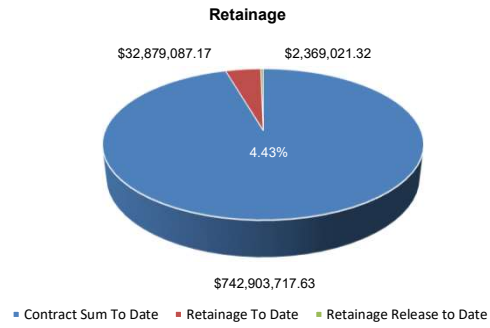
SAFETY REPORTING 30 DAYS IN ARREARS	Man Hours	Recordable	Lost Time
Prior Month	171,438	0	0
This Month	155,995	1	1
Cumulative Job To Date	3,479,697	11	1

NEW SINGLE TERMINAL AND PARKING at KCI

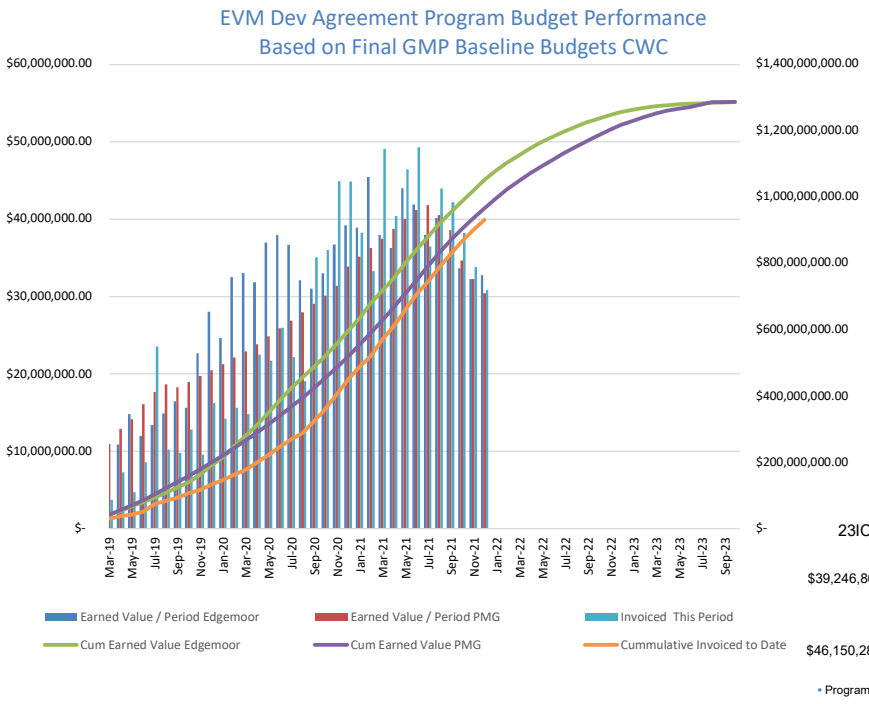
FGMP BUDGET SUMMARY Baseline Schedule of Values (SOV) — PA 36

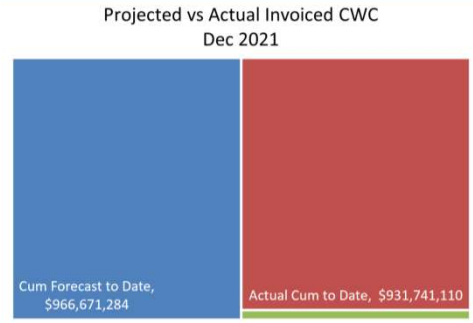
Cost Item	FGMP	Invoiced to Date	Balance
01KM - Edgemoor Infrastructure and Real Estate	49,363,100	31,822,224	17,540,876
10DE - DEMOLITION / EARLY ENABLING	4,909,882	4,909,882	-
11CA - CIVIL AIRSIDE	117,289,537	62,765,992	54,523,545
12LB - LANDSIDE	83,048,413	56,516,375	26,527,139
13PS - PARKING STRUCTURE	140,542,260	121,722,517	18,819,743
14TB - TERMINAL BUILDING	549,073,933	448,054,391	101,019,543
16DH - BAGGAGE HANDLING SYSTEM	54,311,163	35,111,197	19,199,966
19HY - HYDRANT FUELING	7,053,335	7,053,335	-
20AT - AIRLINE TENANT FIT-OUT / ALLOWANCES	12,051,235	6,770,030	5,281,205
21GC - GENERAL CONDITIONS	319,032,680	203,062,236	115,970,341
Sub-Total Construction	**$ 1,336,675,537**	**$ 977,788,178**	**$ 358,887,359**
22OC- OWNER CONTINGENCY	25,991,304	-	25,991,304
Total Contingency	**$ 25,991,304**	**$ -**	**$ 25,991,304**
Program Budget	**$ 1,362,666,841**	**$ 977,788,178**	**$ 384,878,663**
22AC - AIRLINE / KCAD COSTS	$ 51,936,000	$ 211,601	$ 51,724,399
23IC - KCAD INDIRECT COSTS	$ 85,397,159	$ 46,150,290	$ 39,246,869
Prior Costs	$ 6,871,337	$ 5,916,192	$ 955,145
Reimbursement FAA	$ 443,188	$ 154,144	$ 289,044
Construction Permitting	$ 1,683,369	$ 1,480,133	$ 203,236
Utility Fees	$ 16,900,000	$ 7,299,720	$ 9,600,280
Public Art 1%	$ 5,765,022	$ -	$ 5,765,022
Legal	$ 76,000	$ 66,643	$ 9,357
Finance	$ 166,551	$ 166,551	$ -
Planning	$ 328,772	$ 328,772	$ -
Owner's Representative	$ 49,792,000	$ 30,738,136	$ 19,053,864
ATR Thru 9/23	$ 3,370,920	$ -	$ 3,370,920
Sub-Total	**$ 137,333,159**	**$ 46,361,890**	**$ 90,971,269**
FGMP	**$ 1,500,000,000**	**$ 1,024,150,068**	**$ 475,849,932**

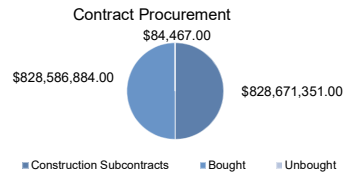


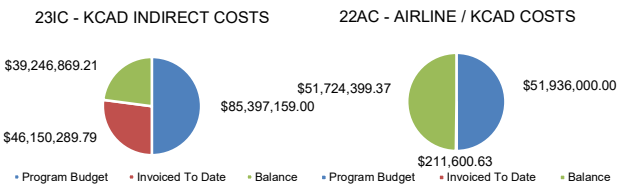


PROGRAM FINANCIAL PERFORMANCE SUMMARY FGMP Baseline Budgets EIRE/CWC









BOND FUNDING COMMITMENTS FOR PROJECT 62180497

Project No.	Project Name		2019 Series	2020 Series	Bonds To-Date	Status	Included in Project Cost Summary?
180862	New Terminal and Parking at KCI		$ 950,308,218	$ 549,691,782	$ 1,500,000,000	Approved	Yes

ALLOWANCES

	Available	Committed	Remaining
Allowance	$ 12,051,235	$ 6,770,030	$ 5,281,205
Allowance Transfers	$ -	$ -	$ -
Total	**$ 12,051,235**	**$ 6,770,030**	**$ 5,281,205**

MILESTONES

Milestone	Projected		Actual
Notice to Proceed	03/25/19		03/25/19
Substantial Completion	02/02/23		
Opening Day	03/03/23		
Final Completion	10/18/23		

NEW SINGLE TERMINAL AND PARKING at KCI

PROGRAM PERFORMANCE SUMMARY

Activity	Duration	% done	% Budget
New Terminal and Parking at KCI Project	1439	68%	

Budget vs Invoiced

Terminal and Parking	
Invoiced	$1,024,150,068
Balance	$475,849,932
Budget	$1,500,000,000

Activity	Duration	% done	% Budget
Civil Airside	1338	54%	

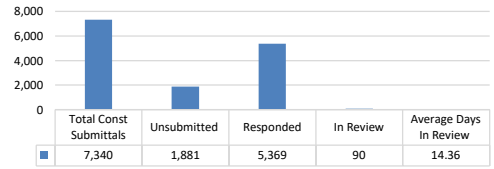
Budget vs Invoiced

Civil Airside	
Invoiced	$62,765,992
Balance	$54,523,545
Budget	$117,289,537

Contract Procurement

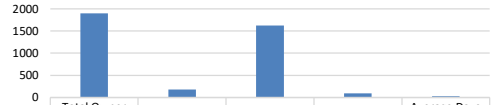
Civil Airside	
Unbought	$-
Bought	$117,289,537
Budget	$117,289,537

Submittals Const Review



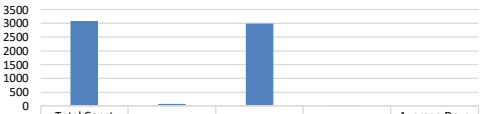
Total Const Submittals	Unsubmitted	Responded	In Review	Average Days In Review
7,340	1,881	5,369	90	14.36

Submittals Owner Review



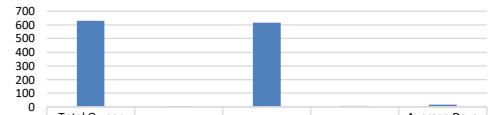
Total Owner Submittals	Unsubmitted	Responded	In Review	Average Days In Review
1899	180	1621	98	29.84

Construction RFI's



Total Const RFI's	Draft	Responded	In Review	Average Days In Review
3088	76	2992	20	8.62

Owner RFI's



Total Owner RFI's	Draft	Responded	In Review	Average Days In Review
630	7	615	8	16.66

Activity	Duration	% done	% Budget
Landside	1333	68%	

Budget vs Invoiced

Landside	
Invoiced	$56,516,375
Balance	$26,532,037
Budget	$83,048,413

Contract Procurement

Landside	
Unbought	$1,527,946
Bought	$81,520,467
Budget	$83,048,413

Activity	Duration	% done	% Budget
Terminal Building	1424	82%	

Budget vs Invoiced

Terminal Building	
Invoiced	$448,054,391
Balance	$101,019,543
Budget	$549,073,933

Contract Procurement

Terminal Building	
Unbought	$7,425,846
Bought	$541,648,087
Budget	$549,073,933

Activity	Duration	% done	% Budget
Parking Structure	846	87%	

Budget vs Invoiced

Parking Structure	
Invoiced	$121,722,517
Balance	$18,819,743
Budget	$140,542,260

Contract Procurement

Parking Structure	
Unbought	$-
Bought	$140,542,260
Budget	$140,542,260

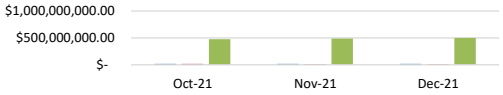
Punch List Items

Inspections

Closeout

PROJECT CASHFLOW TREND ANALYSIS

Terminal Cashflow

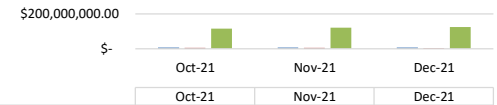


	Oct-21	Nov-21	Dec-21
Earned Value / Period	$18,109,194.43	$18,618,548.08	$19,057,631.39
Invoiced Period	$16,983,928.96	$11,300,107.69	$11,069,465.41
Cummulative Invoiced	$477,755,355.63	$489,055,463.32	$500,124,928.73

Civil Landside Cashflow

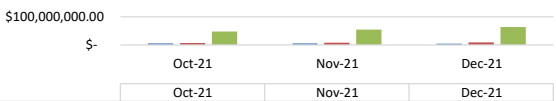
	Oct-21	Nov-21	Dec-21
Earned Value / Period	$3,045,368.43	$3,130,688.42	$3,200,797.56
Invoiced Period	$1,285,768.27	$986,687.15	$1,592,724.86
Cummulative Invoiced	$41,716,612.08	$42,703,299.23	$44,296,024.09

Parking Structure Cashflow



	Oct-21	Nov-21	Dec-21
Earned Value / Period	$7,273,757.60	$7,669,307.88	$7,993,313.93
Invoiced Period	$5,817,390.50	$5,856,828.14	$3,780,456.83
Cummulative Invoiced	$116,327,494.04	$122,184,322.18	$125,964,779.01

Civil Airside Cashflow



	Oct-21	Nov-21	Dec-21
Earned Value / Period	$5,099,297.03	$4,696,989.16	$4,177,462.91
Invoiced Period	$7,136,266.71	$8,023,161.60	$8,112,052.93
Cummulative Invoiced	$47,012,827.82	$55,035,989.42	$63,148,042.35

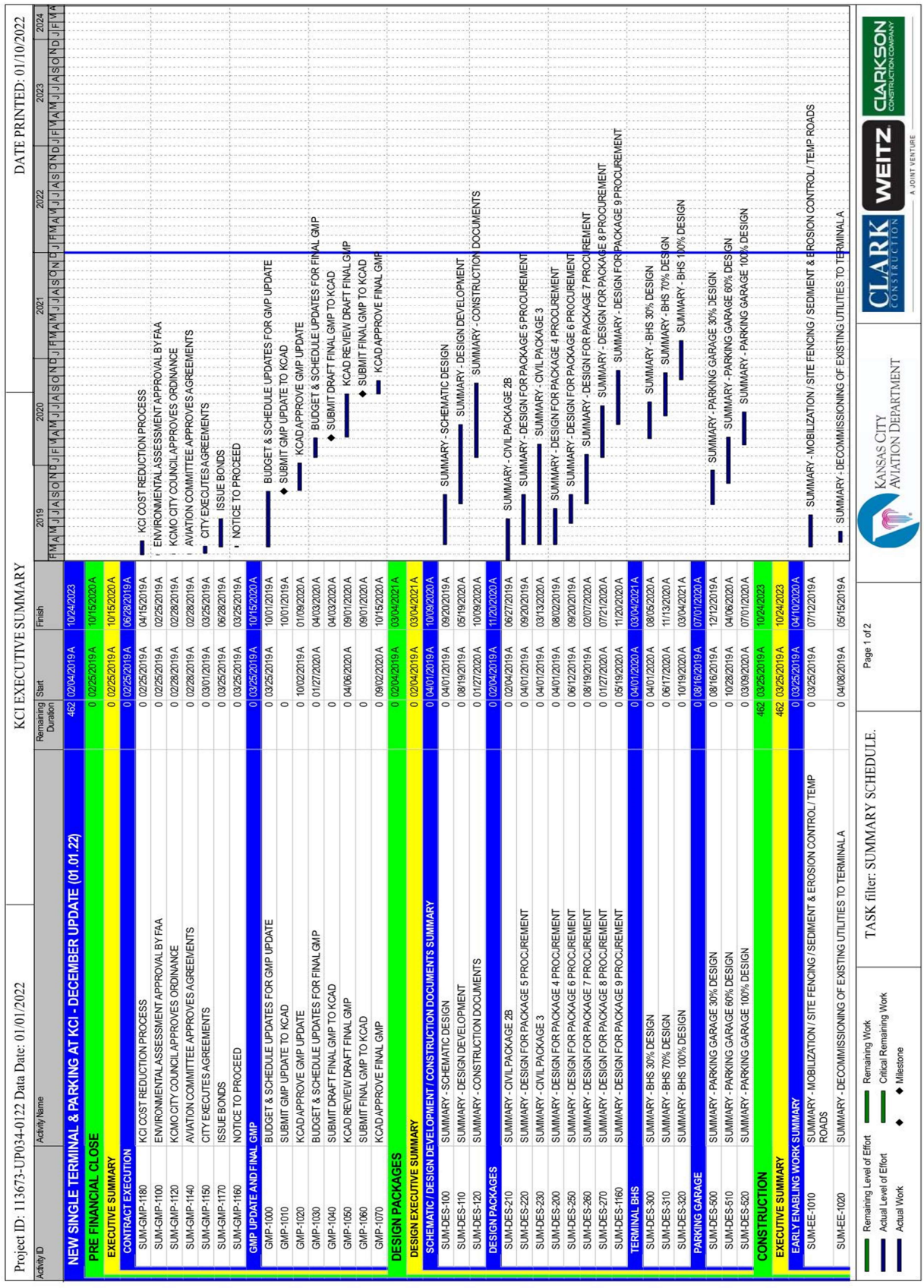
NEW SINGLE TERMINAL AND PARKING at KCI

PROGRAM BOND DISBURSEMENT SUMMARY

Bond Series Date Issued	2019 Series Total	2020 Series Total	Series Total
Construction Reserve	$ 950,308,218.24	$ 549,691,781.76	$ 1,500,000,000.00
	-		

NEW SINGLE TERMINAL AND PARKING at KCI

PROGRAM SCHEDULE SUMMARY


Project ID: 113673-UP034-0122 Data Date: 01/01/2022
KCI EXECUTIVE SUMMARY
DATE PRINTED: 01/10/2022
Activity ID
Activity Name
Remaining Duration
Start
Finish
2019
2020
2021
2022
2023
2024
NEW SINGLE TERMINAL & PARKING AT KCI - DECEMBER UPDATE (01.01.22) 462 02/04/2019 A 10/24/2023
PRE FINANCIAL CLOSE 0 02/25/2019 A 10/15/2020 A
EXECUTIVE SUMMARY 0 02/25/2019 A 10/15/2020 A
CONTRACT EXECUTION 0 02/25/2019 A 06/28/2019 A
SUM-GMP-1180 KCI COST REDUCTION PROCESS 0 02/25/2019 A 04/15/2019 A
SUM-GMP-1100 ENVIRONMENTAL ASSESSMENT APPROVAL BY FAA 0 02/25/2019 A 02/25/2019 A
SUM-GMP-1120 KCMO CITY COUNCIL APPROVES ORDINANCE 0 02/28/2019 A 02/28/2019 A
SUM-GMP-1140 AVIATION COMMITTEE APPROVES AGREEMENTS 0 02/28/2019 A 02/28/2019 A
SUM-GMP-1150 CITY EXECUTES AGREEMENTS 0 03/01/2019 A 03/25/2019 A
SUM-GMP-1170 ISSUE BONDS 0 03/25/2019 A 06/28/2019 A
SUM-GMP-1160 NOTICE TO PROCEED 0 03/25/2019 A 03/25/2019 A
GMP UPDATE AND FINAL GMP 0 03/25/2019 A 10/15/2020 A
GMP-1000 BUDGET & SCHEDULE UPDATES FOR GMP UPDATE 0 03/25/2019 A 10/01/2019 A
GMP-1010 SUBMIT GMP UPDATE TO KCAD 0 10/01/2019 A
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SUMMARY - CONSTRUCTION DOCUMENTS
SUMMARY - CIVIL PACKAGE 2B
SUMMARY - DESIGN FOR PACKAGE 5 PROCUREMENT
SUMMARY - CIVIL PACKAGE 3
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SUMMARY - DESIGN FOR PACKAGE 7 PROCUREMENT
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SUMMARY - PARKING GARAGE 30% DESIGN
SUMMARY - PARKING GARAGE 60% DESIGN
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BUDGET & SCHEDULE UPDATES FOR GMP UPDATE
SUBMIT GMP UPDATE TO KCAD
KCAD APPROVE GMP UPDATE
BUDGET & SCHEDULE UPDATES FOR FINAL GMP
SUBMIT DRAFT FINAL GMP TO KCAD
KCAD REVIEW DRAFT FINAL GMP
SUBMIT FINAL GMP TO KCAD
KCAD APPROVE FINAL GMP
KCI COST REDUCTION PROCESS
ENVIRONMENTAL ASSESSMENT APPROVAL BY FAA
KCMO CITY COUNCIL APPROVES ORDINANCE
AVIATION COMMITTEE APPROVES AGREEMENTS
CITY EXECUTES AGREEMENTS
ISSUE BONDS
NOTICE TO PROCEED
SUMMARY - MOBILIZATION / SITE FENCING / SEDIMENT & EROSION CONTROL / TEMP ROADS
SUMMARY - DECOMMISSIONING OF EXISTING UTILITIES TO TERMINAL A
Remaining Level of Effort
Actual Level of Effort
Actual Work
Remaining Work
Critical Remaining Work
Milestone
TASK filter: SUMMARY SCHEDULE.
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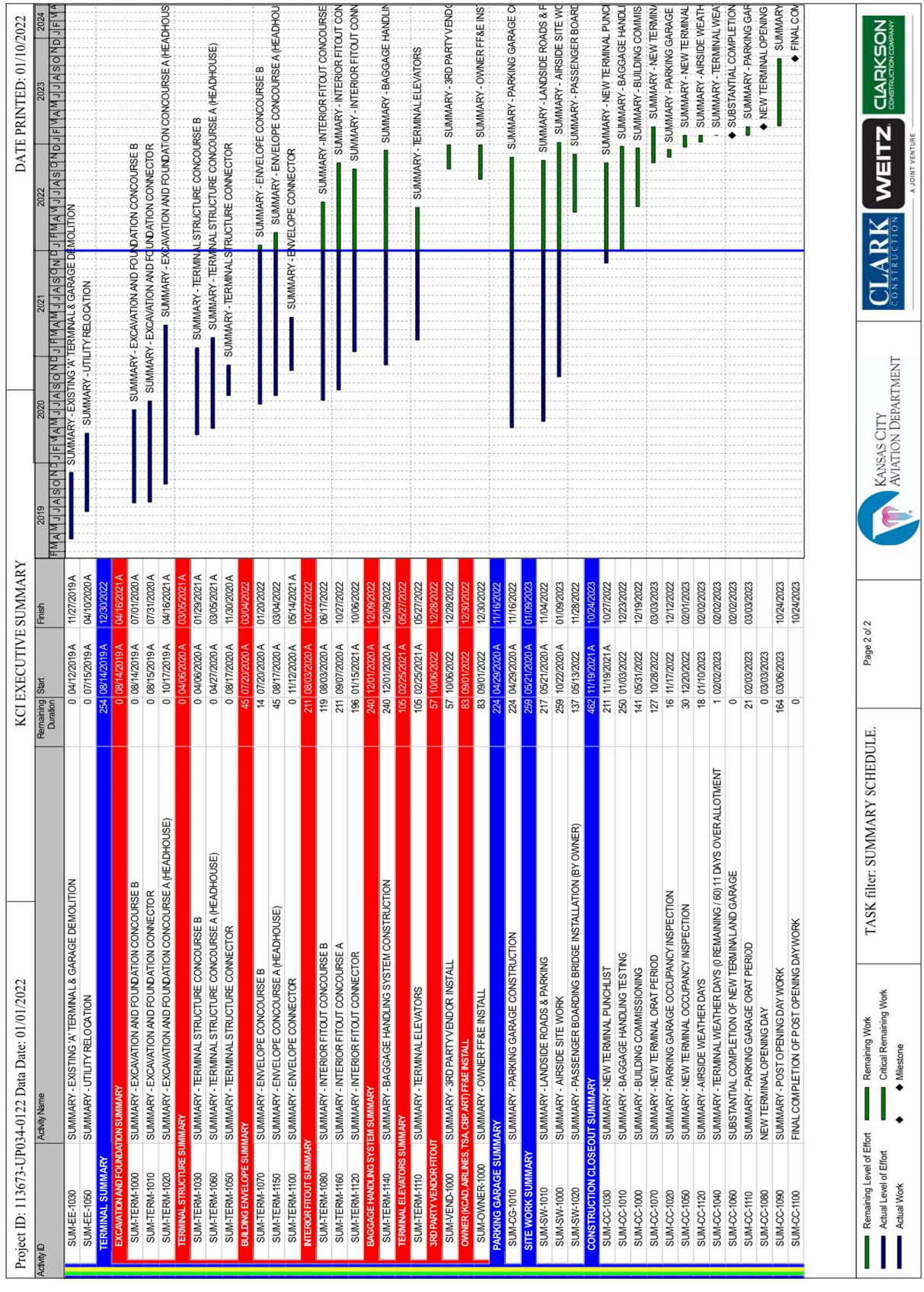
KANSAS CITY AVIATION DEPARTMENT
CLARK CONSTRUCTION
WEITZ
A JOINT VENTURE
CLARKSON CONSTRUCTION COMPANY

NEW SINGLE TERMINAL AND PARKING at KCI

PROGRAM SCHEDULE SUMMARY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Activity ID
Activity Name
Remaining Duration
Start
Finish
2019
2020
2021
2022
2023
2024
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TERMINAL SUMMARY 254 08/14/2019 A 12/30/2022
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SUM-TERM-1010 SUMMARY - EXCAVATION AND FOUNDATION CONNECTOR 0 08/15/2019 A 07/31/2020 A
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INTERIOR FITOUT SUMMARY 211 08/03/2020 A 10/27/2022
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3RD PARTY VENDOR FITOUT 57 10/06/2022 12/29/2022
SUM-VEND-1000 SUMMARY - 3RD PARTY VENDOR INSTALL 57 10/06/2022 12/29/2022
OWNER (KCAD, AIRLINES, TSA, CBP, ART) FF&E INSTALL 83 09/01/2022 12/30/2022
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SUMMARY - EXISTING 'A' TERMINAL & GARAGE DEMOLITION
SUMMARY - UTILITY RELOCATION
SUMMARY - EXCAVATION AND FOUNDATION CONCOURSE B
SUMMARY - EXCAVATION AND FOUNDATION CONNECTOR
SUMMARY - EXCAVATION AND FOUNDATION CONCOURSE A (HEADHOUS
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SUMMARY - ENVELOPE CONCOURSE A (HEADHOU
SUMMARY - ENVELOPE CONNECTOR
SUMMARY - INTERIOR FITOUT CONCOURSE
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SUMMARY - BAGGAGE HANDLIN
SUMMARY - TERMINAL ELEVATORS
SUMMARY - 3RD PARTY VENDO
SUMMARY - OWNER FF&E INS
SUMMARY - PARKING GARAGE C
SUMMARY - LANDSIDE ROADS & P
SUMMARY - AIRSIDE SITE WO
SUMMARY - PASSENGER BOARD
SUMMARY - NEW TERMINAL PUNCI
SUMMARY - BAGGAGE HANDL
SUMMARY - BUILDING COMMIS
SUMMARY - NEW TERMINA
SUMMARY - PARKING GARAGE
SUMMARY - NEW TERMINAL
SUMMARY - AIRSIDE WEATH
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Actual Level of Effort
Actual Work
Remaining Work
Critical Remaining Work
Milestone
TASK filter: SUMMARY SCHEDULE.
Page 2 of 2
KANSAS CITY AVIATION DEPARTMENT
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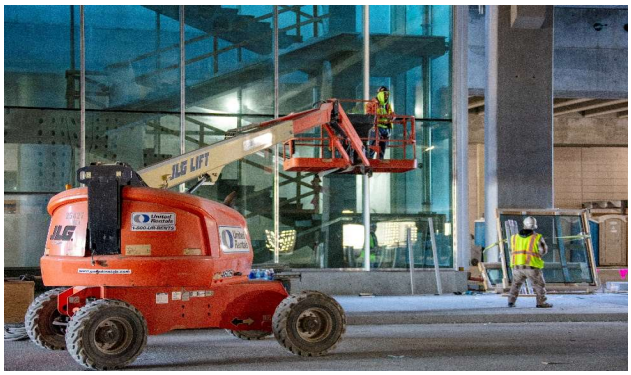
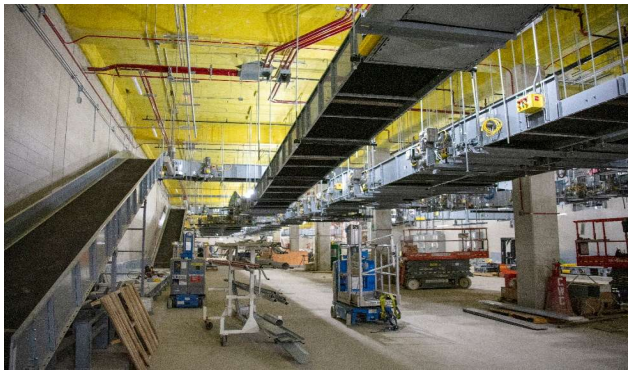
Project Progress Photos



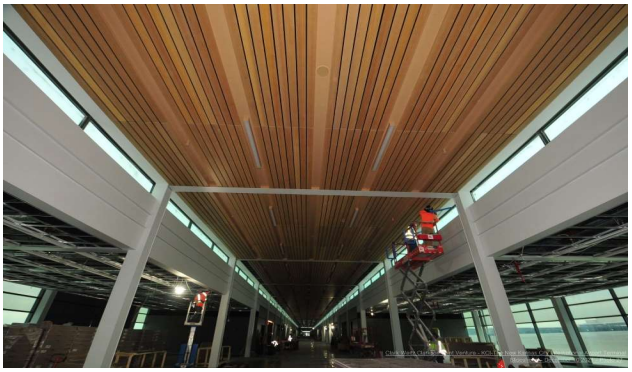
Parking Garage

Departures

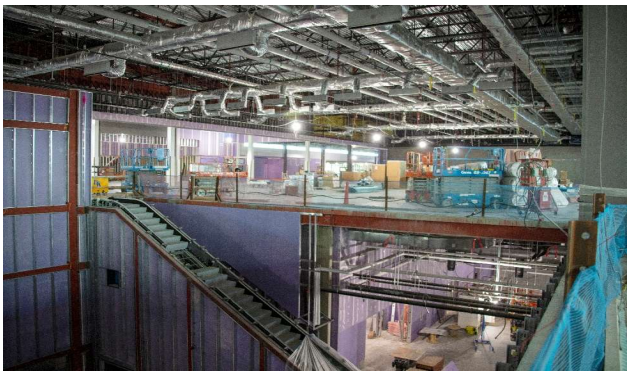
Shingle Glass at Garage



Baggage Handling System



Concourse Wood Panel Ceiling



Departures Level to Arrivals Level

Site Aerial

Airside Ramp

New Single Terminal and Parking at KCI

Construction Update

Kansas City Aviation Department

PMG Paslay Management Group

BUILD KCI

New Terminal Construction Status

- **Interior Finishes**
  - Lower Level
    - Drywall & Paint
    - Ceiling Grid & Ceiling Tile
    - Carpet & Floor Tile
    - Wall Protection
    - Millwork
    - Restrooms – Flooring, Tile & Fixtures
  - Upper Level
    - Drywall & Paint
    - Terrazzo
    - Ceiling Grid, Acoustic & Wood Ceilings
    - Hold Room Carpet
    - Large Format Wall Tile
    - Restrooms – Flooring, Wall Tile, Partitions & Fixtures
- **Mechanical, Electrical & Plumbing (MEP)**
  - Lower Level
    - Lighting
    - Electrical
    - HVAC Mechanical & Plumbing
    - Restroom Fixtures
  - Upper Level
    - HVAC Mechanical
    - Electrical
    - Lighting

New Terminal Construction Status

- **Baggage Handling (BHS)**
  - Hanger Installation in Bldgs. 4, 7 & 8
  - Conveyor & Drive Motor Installations in Bldgs. 4, 7, 8, 9B, 10A-B, 11A-B and 12A-B
  - Catwalk & Platform Installations in Bldgs. 10A-B, 11A-B and 12A-B
  - Electrical Wireway Installation in Bldgs. 4, 7, 8, 10A, 11A & 12A
  - Pulling MCP Wiring
  - Baggage Carousel Installation in Bldgs. 8 & 9B
  - Curbside Check-In Conveyor & Drive Motor Installation in Bldgs. 10B, 11B & 12B

- **Vertical Horizontal Transportation (VHT)**
  - Installation of EV-HH-01, 02, 03 & 04
  - Moving Walkway Installation in Connector

BUILD KCI

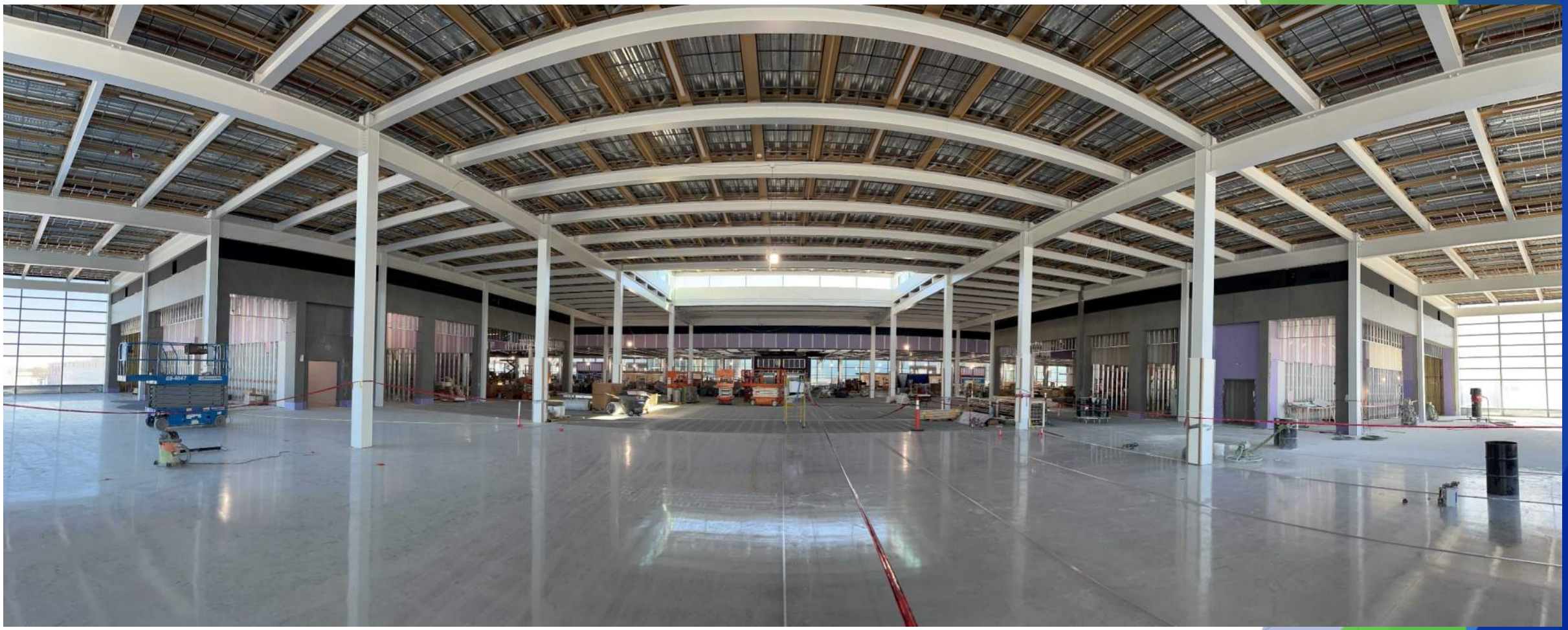
Terminal / Garage Site

New Single Terminal (Departures Level Headhouse)

Headhouse (Ticketing Hall)

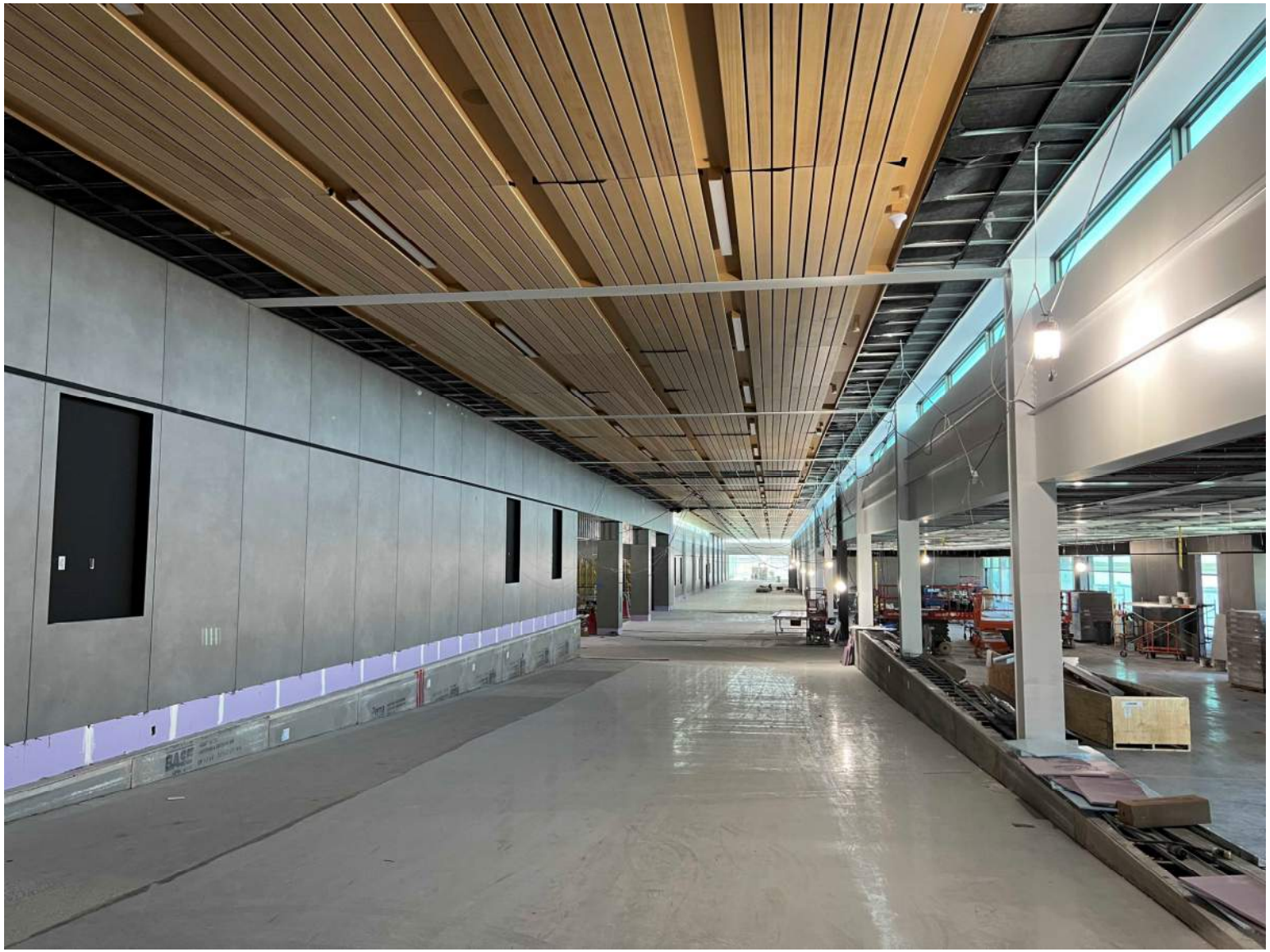
Security Check Point

Concourse A Concessions Node

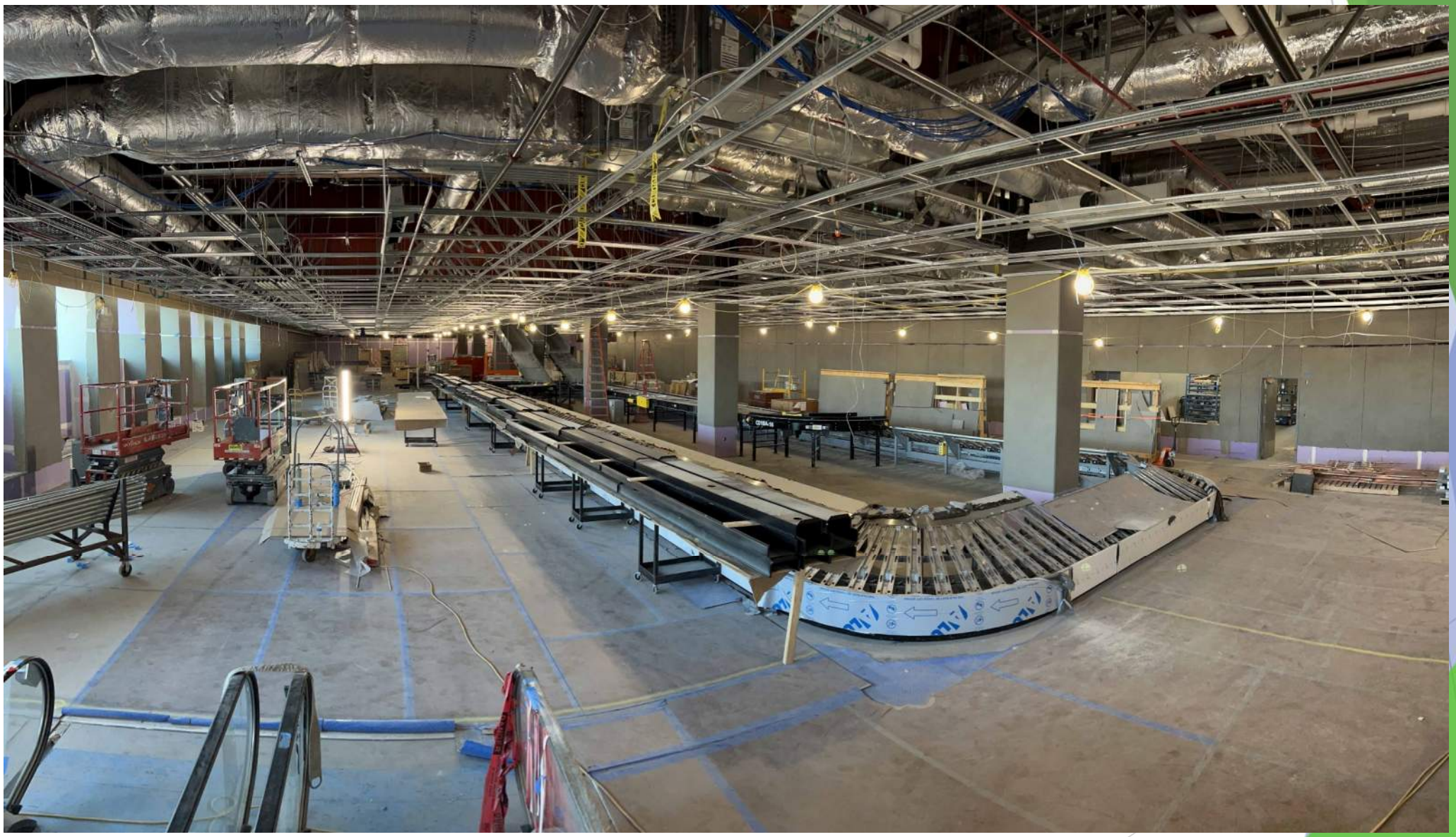


Concourse A North (Upper Level)

Concourse A South (Upper Level)



Lower Level (International Baggage Claim)



Concourse A to B Connector

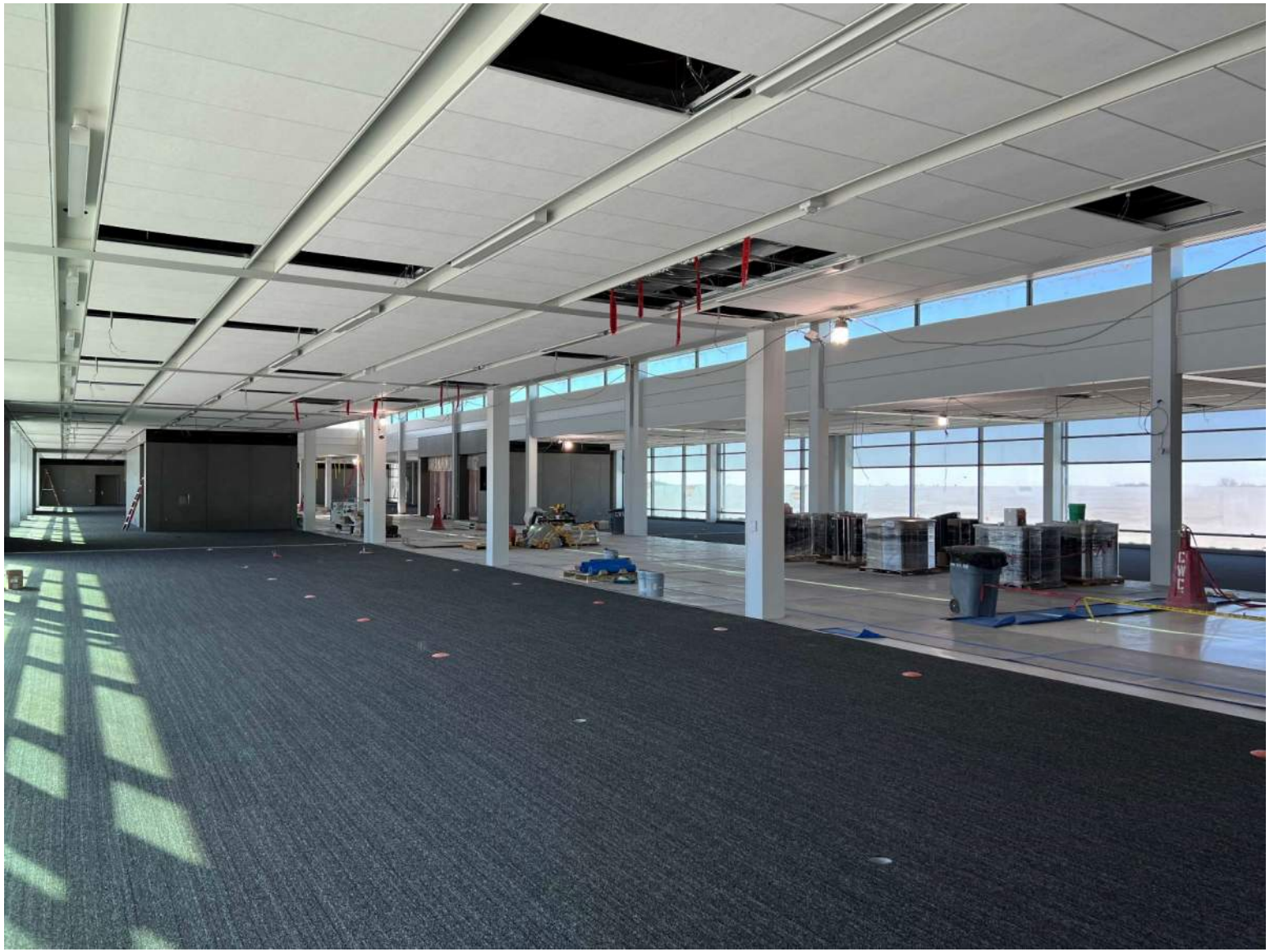
Concourse B to A Connector

Concourse B Concessions Node

Concourse B North (Upper Level)

Concourse B South (Upper Level)

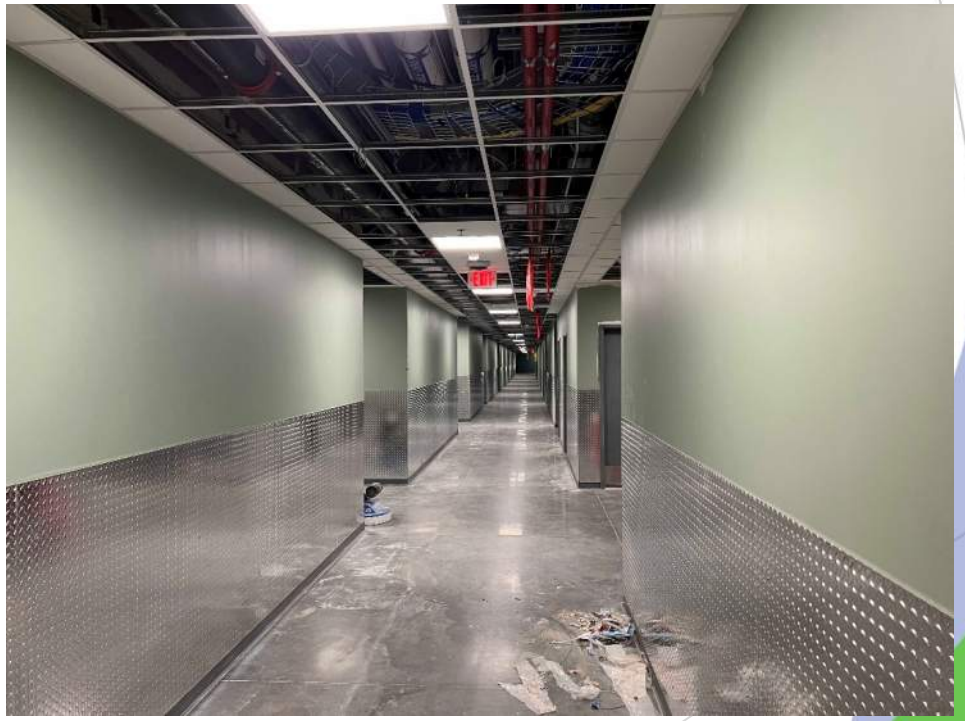
Concourse B South (Holdrooms B63 & B65)



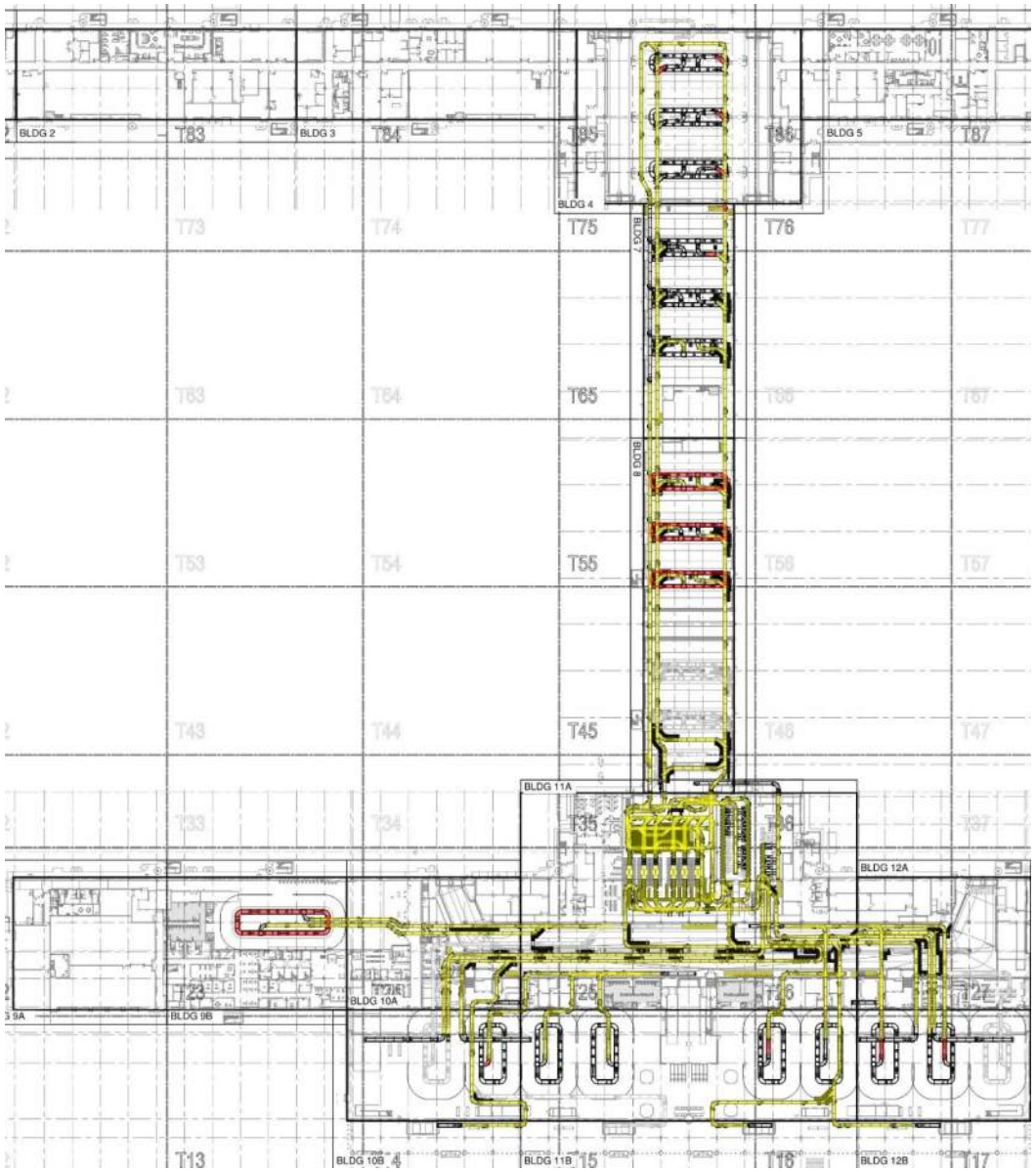
Concourse B South

Lower-Level Corridor Bldg. 1

Lower-Level Corridor Bldg. 2



BHS Conveyor Installation



Baggage Handling (LL B Node Baggage Make-Up)

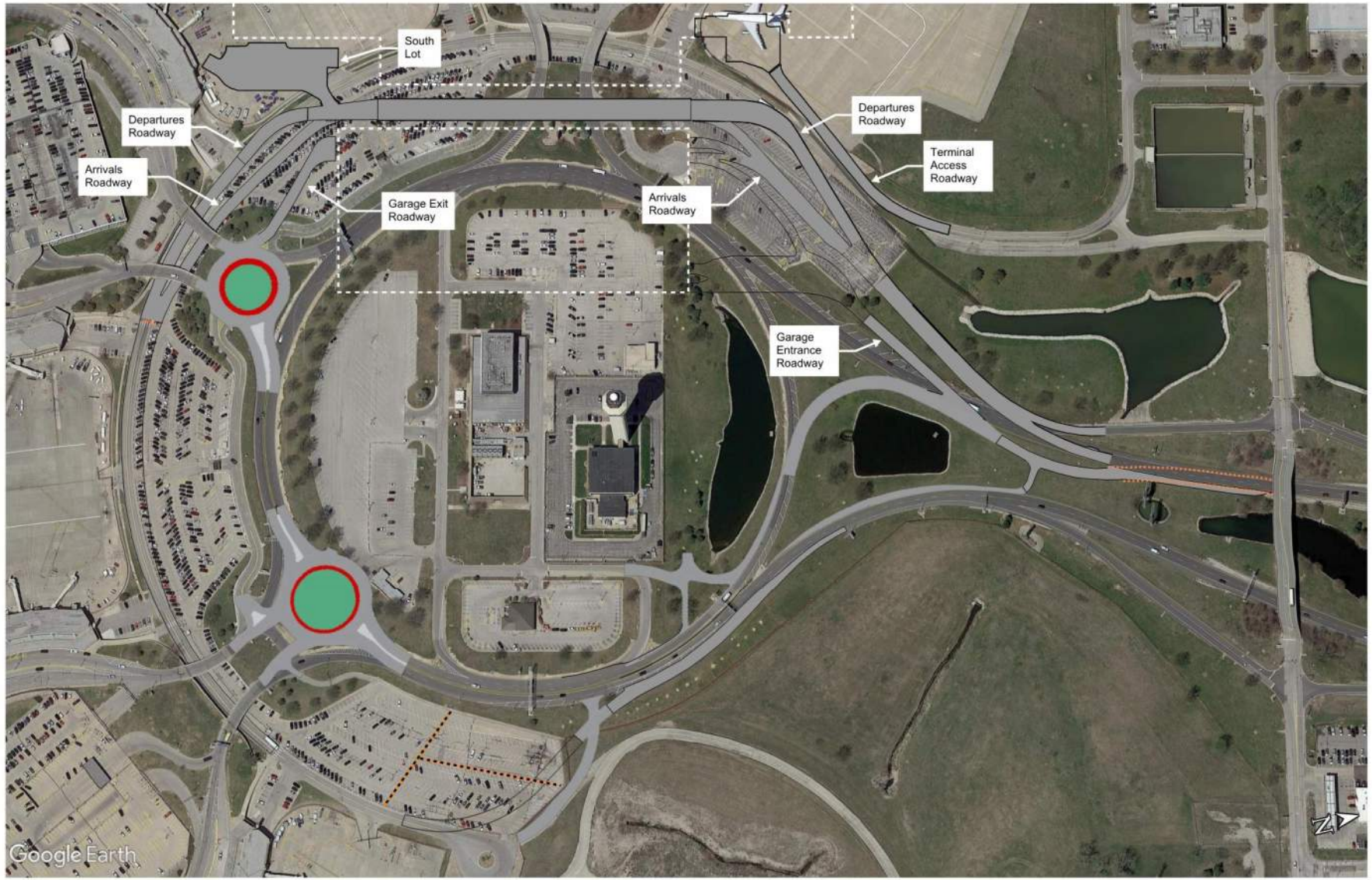
Baggage Handling (LL Connector Baggage Make-Up)

Baggage Handling (Domestic Baggage Claim)

Landside Civil Projects

- **Landside Roadways**
  - No Roadway Work During Winter Months
- **Surface Parking Lot**
  - No Work
- **Parking Garage**
  - Continue Installation of Shingled Glass
  - Elevator Installation
  - Topping Slabs ongoing
  - Slab on Grade continues
  - Installing Expansion Joints, Firewater Risers & Electrical

Landside Roadways



Garage (West Elevation - Shingled Glass)

Airside Civil Projects

- **Airside Civil**
  - Stormwater structures west and south of Concourse B
- **Aviation Fueling**
  - Ramp pour backs at Fuel Pits
  - Fuel line system flushing
- **Airside Paving (32% Complete)**
  - North Ramp (Paving Area A)
    - Paving at north ramp entry/exit
  - South Cul-de-sac (Paving Area C)
    - Completed cement stabilization next to Concourse A
  - West Ramp (Paving Area D)
    - Placing flex base and cement treated base west of Concourse B Bldgs. 1 - 6 (Area D1)
    - Continued placement of P-501 Airfield Paving west Concourse B Bldgs. 1 - 6 (Area D1)
    - Continued placement of Lite Duty Pavement
    - Form & place reinforcing for trench drain
  - Phase 5
    - Cement stabilization

Airfield Paving

Airfield Paving (North Cul-de-Sac)

Airfield Paving (West Ramp)

Airfield Paving (South Cul-de-Sac)

Upcoming Project Milestones

January 2022

- Complete Parking Garage Topping Slabs and SOG
- Install Building 4 Curtainwall Glass

March 2022

- Complete Installation of Headhouse Transom Glass
- Start Bonn Circle Exit Road Re-Construction
- Begin Installation of Passenger Boarding Bridges

April 2022

- Parking Garage Skin Complete